

TOGETHER FOR PEACE

A Booklet on Sub-granting for Civil Society Organizations as a Tool for Social Cohesion



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Policy Development Foundation, Inc.

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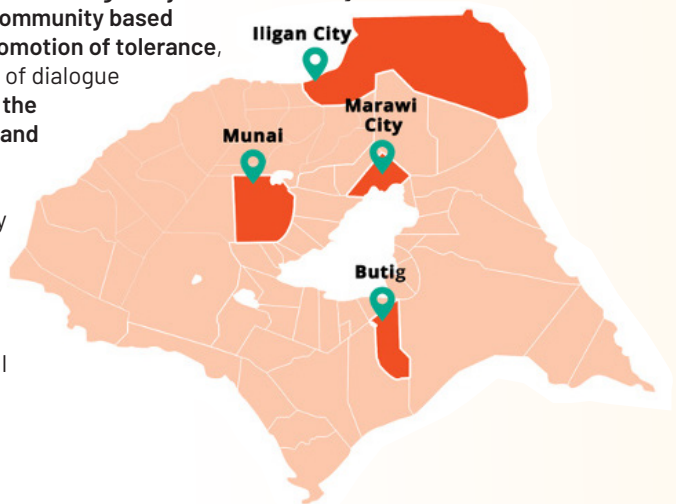
Empowering Youth for Mutual Respect and Understanding and Increased Tolerance in the Philippines

Years of unrest scattered throughout the history of Mindanao has led to its perception as a land of conflict and violent extremism. However, as local actors work to reconstruct lands and rebuild relations in the area, it is apparent that encouraging interreligious respect and understanding is essential towards the peace process. **People in Need (PIN) Philippines**, together with local implementing partner organization, **Pailig Development Foundation, Inc.**, and funded by the **European Union (EU)** under the **European Instrument for Democracy and Human Rights (EIDHR) Programme**, decided to take upon this initiative. Their goal was to enhance **mutual understanding and respect among individuals of different faiths**, in order to contribute to inclusive communities and societies who embrace diversity and are capable of addressing potential conflicts in a peaceful manner.

Strengthening social cohesion builds communities' ability to function well, makes them inclusive and more resilient to shocks, and provides them with the additional strength to push back against malign actors. Cohesion improves a community's sense of agency and its ability to engage productively in decisions that affect its members' daily lives. With this goal in mind, the action aims for two specific objectives:

The first was to **prevent and combat discrimination, intolerance and violence** through increased effectiveness of **community development, and cultural and religious initiatives** in Mindanao. Secondly, the project strived to **strengthen youth civil society organizations (CSOs) and community based organizations (CBOs) on promotion of tolerance, and advocacy and outreach of dialogue initiatives in the context of the unfolding COVID-19, health and economic crisis.**

The project operates mainly in Iligan City and Marawi City, as well as in selected areas in the municipalities of Butig and Munai of the Lanao del Sur and Lanao del Norte provinces.





“
The establishment of platforms for people’s participation in the rehabilitation processes needs to be prioritized. All sectors expressed willingness to support and participate in the reconstruction and rehabilitation processes but most feel they do not have access nor do they know the processes involved.”

(From the Conflict Analysis Report of Saturnina S. Rodil)

Introduction

We cordially invite you to journey with us to the Lanao provinces, and meet some of Northern Mindanao's most prominent icons, respected emerging local actors and key development players in the peace process.

Rooted in deeper understanding, stories are an essential medium for creating more tolerant communities. That is why we want to put the power in the hands of those directly affected by the issues that hinder peace and prosperity. They are the civil society organizations working to address conflict through activities that put the youth, women, marginalized sectors, and indigenous communities at the forefront of their mission.

'**Together for Peace**' will focus on our sub-granting approach to programming within the social cohesion division of our Philippine mission. Through this booklet, we first strive to delve deeper into understanding the context of where our project operates, including how and why locally-driven social cohesion processes and peacebuilding interventions such as these are developed. Secondly, we aim to better acknowledge the project's strengths and weaknesses, appreciate the value of complementarity of roles among stakeholders, and emphasize why local organizations should be at the center of all development efforts. Thirdly, we seek to demonstrate how PIN Philippines, through the EIDHR project in Northern Mindanao, maximized sub-granting as a functional and empowering capacity building tool. Lastly, we hope this booklet will serve as a scrapbook of stories from the field, centered on how the most vulnerable people's lives are changed by the efforts of these committed communities.





'Together for Peace' will focus on our sub-granting approach to programming within the social cohesion division of our Philippine mission.



A History of Conflict in Mindanao

The narrative of the Lanao provinces over the past years has been chaptered with stories of empowerment and hope, but also of conflict and marginalization. Every place has its own local context of conflict—unique to its historical and cultural background. This is especially true for PIN’s project areas of Marawi City and Butig in Lanao del Sur, and Iligan City and Munai in Lanao del Norte.

For this booklet, we will only be tackling some of the most common factors that contribute towards conflict in our areas of focus. First, identity-based conflict exists due to the presence of two adjacent cultural identities of Muslim and Christian residents with different historical narratives. Political violence in the past has also increased Muslim-Christian tensions, which have led to the rise of Islamophobia. Clan feuding or 'rido' is also more prevalent in this southern area of the Philippines, since loyalty and connection with their clans are considered to be of more value to the Moro people than their relationship with the Philippine government. Aside from this, there is also the issue of land disputes connected to the claim of ancestral domain.

Faith-based violent extremism in the Philippines was amplified in 2017 with the crisis of the Marawi Siege. This attack in Marawi City led to a protracted war that lasted for five months, and resulted in the massive destruction of property, lost economic opportunities, the deaths of 920 militants, 165 soldiers, and 47 civilians, and the displacement of over 359,000 individuals. This incident was arguably the most devastating of conflicts between the combined forces of the Maute Group and Abu Sayyaf Group, and the Philippine government. Since then, although the Lanao provinces are on the road to rehabilitation, there is still a long way to go before these issues are to be peacefully resolved.

Overall, it is apparent that peace initiatives and proposed interventions have to address the complexity of historical and present-day context of conflict in Mindanao. This is why the establishment of platforms for local people's participation in the rehabilitation processes needs to be prioritized. Unfortunately, even when local actors are willing, they often do not have the platform or opportunities to carry out their visions towards contributing to the local peace process. This is why establishing access to non-interest bearing sub-granting funds, working with local networks and alliances, and providing tailored capacity-building trainings to local partner civil society organizations is essential towards building back more inclusive and tolerant communities.

This section is based on the report entitled, "The analysis of the conflict situation of Iligan City and Marawi City and Butig and Munai municipalities in support of the implementation of the project 'Empowered Youth for Mutual Understanding and Respect and Increased Tolerance'" written by Saturnina S. Rodil, and commissioned by People in Need Philippines for the EIDHR Project.



SUB-GRANTING

What is sub-granting?

A sub-grant (SG) is a small or large amount of money provided to another organization or community working group to implement a project or activity. Sub-granting provides an opportunity for civil society organizations or informal sector leaders to work in their communities to implement large or small-scale projects.

How did sub-granting begin in PIN?

People in Need first rolled out its sub-granting mechanism in Myanmar in 2012. Since then, sub-granting has evolved into one of main approaches used by our organization in many of our country missions as a means to empower and strengthen the capacity of local partner CSOs, informal community groups and other priority stakeholders.



In the Philippines, PIN's sub-granting implementation was based on proven methodologies, contextual experiences and lessons learned from previous missions all over the world. These technical details were documented in PIN's *'Step-by-Step in Sub-granting for Civil Society Organisations Manual'*. PIN Myanmar also produced the first iteration of the *'Together for Peace'* booklet, which translated these mechanisms into real life impact and action by narrating stories of change from their project sub-grantees. These documents provided a framework that was then adapted to the Philippine context, more particularly in the two Lanao provinces in Northern Mindanao.

Under the sub-granting scheme framework implemented in the Philippine country mission; groups that applied to small funding received a maximum of 1,000 EUR for their projects, while CSO sub-grantees were awarded as much as 8,000 EUR, depending on the project scope, and the absorptive capacity of the applicant to implement their chosen projects in a timely manner.

These youth-centred CSOs were provided with tailored capacity-building trainings, combined with extensive three-phased workshops for young community leaders on leadership skills, peacebuilding, religious tolerance, conflict resolution and media literacy. This significantly equipped sub-grantees with the essential theoretical foundation on interfaith dialogue, and the skills necessary to both design and successfully implement community-driven projects promoting human rights, tolerance, cooperation and community empowerment.

In Northern Mindanao, People in Need Philippines is promoting positive, context- and conflict-sensitive approaches for social harmony by working directly with partners to improve the capacity of local organizations to manage their chosen prioritized community-driven activities.

As a strategy, the project team advocates at the community level to make more space for women and youth leaders to actively participate in and make meaningful contributions to the peace process. This means involving them from assessment and analysis to planning and implementation until monitoring and evaluation. Individual youth and community religious leaders, including staff members of emerging youth CSOs were provided with basic trainings on fundamental theories, practices and applications of basic concepts on human rights, interfaith dialogue, conflict mitigation, and media literacy. Above all, to encourage community members and partner CSOs to put into practice what they had initially gained from the various trainings, community sharing activities on lessons learned were realized through a provision of sub-grants.

In addition, sub-granting helped strengthen the skills and capacities of youth community leaders and CSOs in project cycle management (e.g. benchmarking and needs assessment, data analysis, project planning, implementation and indicator tracking, project close-out including reporting) and organizational development (e.g. leadership skills, governance and transparency,





financial management, MEAL, basic skills on technical report writing, media literacy, peace education) through direct project implementation and management. During an increasingly turbulent time for a world grappling with the COVID-19 pandemic, the new framework for the sub-grants also emphasized the need to promote COVID-19 prevention and mitigation measures in collaboration with concerned government units, and provide practical support to local livelihoods while carrying out social cohesion projects.

Why sub-granting?

PIN Philippines EIDHR sub-grants seek to support one of the original proposed outcomes of the project, which is “improved capacities of partner-local CSOs to design and implement sustainable context-sensitive, inclusive and community driven projects promoting peace, tolerance, interfaith dialogue and cooperation including COVID-19 mitigation response.”

The advantage of sub-grants is that the implementing partner has autonomy over the implemented project or activity. This responsibility

provides a unique opportunity to implement new knowledge through project activities or previous implementation experience to put into place lessons learned. Many large organizations implement projects directly and do not provide opportunity for community based organization or grass root level organizations an opportunity to implement themselves.



Sub-granting works because those who you collaborate with are passionate, understand the context, have trust in the locations they are implementing and can respond quickly to a changing environment. Sub-grants vary in financial support, reach, and types of programming; however, People in Need has proven success in sub-granting in Social Cohesion programming through the support of the European Instrument for Democracy and Human Rights.

PIN also adheres to a series of principles in their sub-granting mechanism and selection process. These include equal treatment or non-discrimination that allow access to the same information and possibilities to participate in the competition, transparency about the selection process and distribution of funds, and lastly, proportionality in the preparation time and amount of the grant.

What are the objectives of our sub-grants in the Philippines?

The EIDHR Project in Northern Mindanao aims to accomplish the following goals through its sub-granting mechanism:

1. To support the implementation of community-driven contextualized and conflict-sensitive cultural and/or development projects related to peacebuilding, social cohesion and tolerance promotion; and
2. To support the design of, advocate for and implement initiatives of CSOs related to COVID-19 mitigation response addressing prioritized needs of communities.

Who are our sub-grantees?



DUYOG MARAWI, INC.

Duyog Marawi, Inc. is a youth-led, culture-appropriate, faith-based organization that is an interfaith and dialogical response to the Marawi Crisis and the development of Lanao. Mainly operating in conflict zones and in geographically isolated and disadvantaged areas, it employs the triple nexus of development, peacebuilding, and humanitarian action.

Through the Duyog Marawi Academy for Young Meranaw Literary Writers for Peace, thirteen (13) young professionals were capacitated to promote a culture of dialogue and tolerance, prevent violent extremism, reduce Islamophobia, and foster solidarity among all faith traditions in Butig, Lanao del Sur through art. They were inspired to create peacebuilding narratives



Participants of the 3rd Dalit Kalinaw Workshop pose for a group photo. (Photo: Duyog Marawi)

using various creative mediums such as short stories, storybooks, film and photography. Additionally, an ECHO-funded project called 'Reach2Teach' in complementation with Duyog Marawi, Inc. selected teachers from 17 De La Salle schools all over the country, who were then trained on peace education and storytelling using the EIDHR sub-grant supported materials. More than a writing course, the academy served as a platform for dialogue between Muslims and Christians that could bridge the gap and highlight their common goal for peace and tolerance.

Facebook: www.facebook.com/duyogmarawi

Website: www.duyogmarawi.org



MARA NAO PEOPLE DEVELOPMENT CENTER (MARADECA), INC.

MARADECA, Inc. is focused on programs that involve peace and governance, community sustainable development, institutional development, and networking. With more than 20 years in community and humanitarian development works, MARADECA believes that development must be a concerted effort by all stakeholders, and the voice for change has to come from the community themselves.

Under PIN's sub-grant, they conducted a Marawi-based initiative to address the needs of communities to mitigate transmission of the virus, as well as strengthen their social cohesion. First, they hosted the airing of a radio program, and distributed information, education and communication (IEC) materials on COVID-19 prevention under a mobile campaign or 'recorda' that reached over 70 barangays in the city. They also supported the livelihood of the most vulnerable of sectors through distributing vegetable seeds to farmers, and providing micro-grants for three selected women cooperatives and youth groups. Lastly, they sought to improve sanitation practices by giving out hygiene kits and installing hand washing facilities in five pilot villages. Anecdotal evidence suggests that these projects enabled community leaders to rectify a number of local myths and fake news regarding the origin and transmission of the virus, resulting in increased observance of COVID-19 health protocols and positive behavioral change.

Facebook: www.facebook.com/maradeca99/

Website: www.maradeca.org



Farmers pose outside the barangay hall after receiving their free vegetable seedlings.

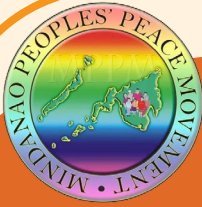


Youth members of the conflict management team in Marawi City share a wacky pose.

MINDANAO DYNAMIC CULTURE OF PEACE (MIDCOP), INC.

MIDCOP, Inc. exists to help alleviate the plight of the marginalized people in conflict-affected and disaster prone areas of Mindanao. Members of MIDCOP are peace advocates who realize that economic prosperity is an essential element of peaceful and just governance. The people behind the organization are equipped with the willingness and dedication to give their services at their utmost capacity.

Through PIN's sub-granting programme, MIDCOP sought to strengthen the role of youth and women as agents for sustainable peace amidst the pandemic. They targeted those from internally displaced people's communities in Marawi City due to their limited access to basic services and information. Their goal was to build increased trust and collaboration among key community stakeholders to address and prevent new conflict dynamics associated with COVID-19. They recruited 30 members from the youth and women sector of 3 pilot barangays to complete a 2-day conflict management training. This resulted in enhanced capacities in facilitation, documentation and leadership of the Conflict Management Team (CMT). These representatives were then asked to implement their own community initiative and focus group discussions which were presented during a community dialogue to help the government take action on resolving local conflict at its root. Barangay officials highly appreciated the involvement of the youth in these activities, and encouraged their growth - prompting more and more young leaders to express their interest in becoming advocates of positive change.



MINDANAO PEOPLES' PEACE MOVEMENT (MPPM)

Founded in 1999, MPPM possesses an in-depth understanding of the situation on the ground, which they use to raise awareness and participation of grassroots tri-peoples on human rights and peace issues. Through converging with various people, sectors and communities, they aim to promote inclusive and just peace and advancement of intersectional struggles. In their years of existence, they have dealt most particularly with helping people and sectors claim their rights, and bridging relationships among groups at the community level.

Their locally implemented project aims to strengthen tri-people youth's understanding and capacities in peace-building. At the village levels, barangays began to involve tribal and traditional leaders and clans in the process of settling disputes, hence mainstreaming traditional conflict resolutions into local government conflict settlement mechanisms. Almost 50 youth leaders from IP communities in the hinterlands participated in a 2-day youth peace journey that allowed them to discuss and envision their collective vision for change. Workshops on the culture of peace that highlighted tribe genealogy were opened to the youth—a groundbreaking change from the tradition of when only elders were allowed to listen. Although their project focused on youth participation, multi-sectoral and community concerns were also addressed.

Facebook: www.facebook.com/Mindanao-Peoples-Peace-Movement-MPPM-181675918556499

Website: www.tripeople.org



Young leaders from Iligan City share their artwork during the Youth Peace Journey camp. (Photo: MPPM)



Participants use slippers to create a giant peace sign during the Pakaradian Ko Kalilintad celebration at Camp Bilal. (Photo: Pakigdaít)



PAKIGDAIT ALANG SA PAG-AMOMA SA KALINAW (PAKIGDAIT)

At its core, Pakigdaít is an interfaith civil society organization, and not a religion aggregation. They have been working at the grassroots mixed culture and multi-faith villages of Mindanao for almost 20 years, addressing conflict transformation and peacebuilding. They operate not just in Lanao del Norte, but also extend their work to the Bangsamoro and Zamboanga peninsula. One of their target communities is Camp Bilal, a government-acknowledged Moro Islamic Liberation Front (MILF) camp, consisting mostly of Muslim Meranaos, where commanders, combatants, auxiliary forces, supporters and civilians mingle. Most are members of vulnerable sectors since their villages were battlegrounds in the past.

Through gathering inspiration from the youth, Pakigdaít sought to contribute towards the attainment of an inclusive community that accepts diversity of views and is capable of addressing conflicts in a peaceful manner. They conducted a listening and visioning session for over 50 young male members of the Bangsamoro Islamic Armed Forces (BIAF) and female support group members (BIWAB) to share their ideas on a peaceful and resilient community. These formed the framework of an inclusive and participative 'Youth Inspired Bilal Camp Transformation Plan' which was presented to the Bangsamoro Youth Commission. Pakigdaít also organized the 'Festival of Peace', during which 130 kids were educated on COVID-19 prevention and received hygiene kits. However, the highlight of the celebration was the cartoon mascots they invited, which was a first experience for many of the children in attendance.

Facebook: <https://www.facebook.com/PakigdaítInc/>



THUMA KO KAPAGINGUD SERVICE ORGANIZATION INC. (REMINDER FOR COMMUNITY DEVELOPMENT SERVICE ORGANIZATION, INC.)

Thuma Ko Kapagingud Service Organization Inc. is a youth-led organization that envisions to build resiliency among societies with socially-excluded youth and families. It is a non-government organization that pushes for an inclusive community development, engaging the socially excluded youth in underserved communities. Since its establishment, it has committed itself to bridging the gap between state actors and non-state actors, and bringing them to a dialogue through creative ways such as sports and peace education.



Members of THUMA paint a wall mural of a sun during the 'Peace-tival' in Marawi City.
(Photo: Thuma)

Their initiative under PIN's sub-grant focused on organizing the socially-excluded youth (SEY) of Marawi to plan out development programs that could empower their vulnerable communities. They hosted a 3-day capacity-building training for 30 SEY members in which the values of active citizenry and personal leadership were ingrained into the participants. They also hosted a sports activity entitled, 'Marawi Peacetival' which involved the distribution of hygiene kits, a peace mural painting, a football game and a cultural presentation. The activity was a testament to the youth's creativity and skill in various fields, but more importantly it allowed them to develop and improve their teamwork, leadership, trust, and solidarity.

Facebook: <https://www.facebook.com/THUMA-1684720088493149>

Website: <https://sites.google.com/view/thumalanao>



Members of the Butig Youth Movement for Peace pose beside the proposed area for the duck farm to generate income for out-of-school youth.



UNITED YOUTH FOR PEACE AND DEVELOPMENT – RELIEF ASSISTANCE NETWORK AND ORGANIZATION (UNYPAD-RANA)

UNYPAD-RANA has been working on peacebuilding in conflict-affected communities in both Lanao del Sur and Norte. In the last 10 years it has extensively organized and facilitated different interfaith dialogues, peer to peer listening sessions and community-based micro-entrepreneurial activities amongst vulnerable populations. They specialize in training youth leaders to address issues around peacebuilding, religious intolerance and dynamics of injustices and conflict.

Their organization is most active in Butig, an area which the infamous Maute brothers once used as a recruitment and training ground for the beginning of their violent extremist activities. Now, as Butig is in the process of rehabilitating both its communities and its image, UNYPAD-RANA is working to increase capacities and reduce vulnerabilities through youth peace education and COVID-19 prevention. A total of 50 participants attended their seminar workshop on preventing violent extremism and the role of youth in peace building. During the event, participants discussed factors that they believe pushed the youth towards participating in armed violence, and identified possible measures to prevent this from happening. UNYPAD-RANA also conducted a training on duck raising for 20 members of the Butig Youth Movement for Peace (BYMP), and provided them with 10 initial duck parents to support out-of-school-youth by serving as a source of livelihood. Lastly, they hosted a radio broadcasting program for a month which increased public knowledge on COVID-19 prevention. Tarpaulins containing basic health protocols were also installed around villages in cooperation with the Municipal Health Office (MHO).

Facebook: <https://www.facebook.com/unypadranao>

Website: <http://unypadranao.org/>



STORIES OF CHANGE

“
My message to others is to not judge others based on their background. We should be open-minded to all religions. If you stay mad at the other, there will be no peace. There should be love among Meranaos and Christians in order to promote a culture of peace all over the world.”



NORHAIMA M. SARIPADA, Brgy. Papandayan, Canyugan, Marawi City

Norhaima M. Saripada is a barangay secretary and a member of the community conflict management team. She grew accustomed to resolving conflict through talking to local community leaders because her father was also a datu. This knowledge was only deepened and expanded upon when she joined the conflict management training (CMT) organized by MIDCOP. During the two-day event, they identified major conflict issues such as improper garbage disposal, political conflict, lack of education and family feuds, and were taught how to respond to this by countering fake news and providing platforms free of judgment for all parties. These learnings served as the building block for their team to implement community dialogues to talk about priority problems in their locality that need to be addressed to achieve peace.

“What is great about being a CMT member is that you are able to stop yourself from doing bad things,” she reflects. **“Since other people know what you represent, you are encouraged to become a model of good behavior.”** As a child, she used to be bullied because her mother was half Christian. This led her to be wary of other religions due to their varying beliefs. However, ever since she began to interact more with people of different faiths through these intercultural programs, she realized she was proud to have the blood of both Christian and Muslim parents. She hopes more people learn to embrace diversity so that they can achieve unity.

“

Peace is so crucial, especially for us Muslims, because we know what it feels like to live without it. No peace meant we had no freedom to live. Fortunately, now there are people helping us. They teach us how to live normally—without fear that there will be an enemy who will come and take our peace away.”

 **RACMA O. BALUWA**, BIWAB Member of Camp Kura-kura, Tampalan, Lanao del Norte

Racma O. Baluwa is a member of the BIWAB, a non-combatant women group of the first military camp in Munai. Her community used to be called ‘bakwit’ because of how they were transferred from place to place, with no permanent address, due to the constant threat of war in their homes. Since their commanders signed the peace talks, their camp has lived in peace.

“The women here have their own organization, where they expand what it means to be a woman without the need for a man to do the work.” She shares how women are taught to garden and make their own fertilizers so that they don’t have to purchase food from outside. Now, she works at home, and is always present to assist whenever agencies or groups arrive at their camp to offer help. Pakigdait, Inc. is one of the main civil society organizations to frequent their area with the goal to transform these camps into avenues for peace and unity.

One of her most memorable experiences with them was during the *‘Pakaradian Ko Kalilintad’* or ‘Festival of Peace’, wherein COVID-19 hygiene kit packages and bags of slippers were distributed to 130 children. The kids learned how to wash their hands properly, as well as practice proper health protocols. However, the highlight of the program was the arrival of two mascots who entertained the kids with dances and play sessions. The children were overjoyed to experience this for the first time. The activity provided a safe and creative space to inculcate good values to the children of Bilal, and recognize their essential role in ending the cycle of violence for the next generation. **“As Muslims, we have a dream not just to achieve peace in the world, but peace in heaven,”** she shared. **“Where there is peace, there is happiness. I hope that those who come here learn about what happened to us and how we came to achieve peace.”**

“

One of the best things I learned was that being a youth leader starts with yourself. As Dr. Jose Rizal once said, ‘Kabataan ang pag-asa ng bayan. Even if I am only 18 years old, I was already exposed to this, and could teach others about peace even just a little.’”



ALAINA L. CAMLON, Munai National High School

Even before Alaina L. Camlon was exposed to trainings from Pailig Development Foundation, Inc., she was already an aspiring youth leader in her class. Her experiences with this organization only deepened her passion for understanding other cultures. She was able to meet other Higaonons, Christians and even fellow Muslims who helped answer her questions about religions and cultural beliefs that were unfamiliar to her.

One of her most memorable experiences was during a workshop session where participants were asked to draw their dream community. These drawings were then passed around and exchanged, then a note was given with one instruction—to rip up the drawings of their fellow participants. Many obeyed, while others questioned this order. After the activity, the facilitator asked why some had ripped up the paper. They stressed that this was what happened during the Marawi Siege. Because of one order from a strongman, homes were destroyed, and lives were lost. This struck Alaina because she learned that orders should not be followed blindly.

After the training, they were tasked with implementing a community project. They sought to help 20 out-of-school youth members to earn income through farming. They conducted trainings on how to make organic fertilizer that is environment friendly and requires a low amount of capital. **“I was very inspired and overwhelmed after doing this because Munai is very rich in farms, but one of the biggest problems here is conflict,”** she shares. **“Discipline starts with yourself. You should apply it in your family first, and use that first step towards peace to achieve unity.”**

ACKNOWLEDGEMENTS

People in Need Philippines would like to thank the European Union who funded this endeavor through the European Instrument for Democracy and Human Rights Programme. This journey was taken side by side with the Pailig Development Foundation, Inc., our local implementing partner, for whom we are also grateful. At the heart of this project are the civil society organizations that carried out all their initiatives towards promoting a culture of peace even amidst a global pandemic. This project would not have been possible without the continuous efforts of the local actors on the ground – doing the work that matters and bringing positive change to so many marginalized sectors in the Lanao provinces.

PIN Philippines also wishes to give special thanks to the local government units (LGUs) of Iligan City, Marawi City, and the municipalities of Butig and Munai, and other various partner government agencies who willingly accepted and supported the project implementation of our local CSO partners. Our utmost appreciation is also due for the members of the Project Advisory Group (PAG), the numerous consultants engaged by the project, the Technical Working Groups (TWGs), and all other organizations and friends who openly lent their time and effort to see this project into fruition.

This booklet is a labor of love put together as a result of the combined efforts of everyone from our dedicated team in PIN Philippines made up of the following members: Fredo Q. Abacajen (Project Manager), Janel E. Pesons (Grants, Opportunities and Operations Officer), Ritchel Borres (MEAL Assistant), Marta Kaniewska (Finance Desk Officer), Joel Bagas (Finance Manager), Daisy Tejano (Finance and Administration Officer), Marfred Albesa (Logistics Manager), Leah Nortado (Human Resources Officer), Lorraine Alerta (MEAL Coordinator), Rebecca Galvez (Communications and Advocacy Officer), David Hampson (Outgoing Country Director), Goyena San Pascual (Incoming Country Director) and Jan Ciupa (Acting Head of Programs).

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People in Need Philippines



People in Need (PIN) is an international nongovernmental organization founded in the Czech Republic, that has been providing aid in troubled regions and supporting respect for human rights since 1992. Being one of the largest NGOs in Central Europe, PIN has implemented hundreds of humanitarian and development projects in crisis and poverty stricken areas across Europe, Asia, Africa and Central America.

The organization began its relief operations in the Philippines in 2013 as a response to communities affected by Super Typhoon Yolanda. Ever since then, PIN's mandate has evolved and spread to a variety of sectors, such as sustainable livelihoods, disaster resilience, renewable energy, social cohesion and COVID-19 prevention. Our offices are located in Lanao del Norte, Northern and Eastern Samar and Mandaluyong City.

Since 2013, People in Need has been working on the following priority sectors in the Philippines:

- Resilience, Sustainable Livelihoods and Environment
- Peacebuilding and Good Governance
- Emergency Preparedness, Planning and Response (EPPR)

"Emergency relief, sustainable livelihoods, and human rights international non-government organization helping people in the Philippines since 2013."

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